

TODD C. EMMONS

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EXPERIENCE

[Spaulding Youth Center](#) Northfield, New Hampshire 2/17 to present

Chief Financial Officer. Responsibilities include providing leadership, supervision, and oversight for all business and financial activities, including the payroll office; coordinating, preparing, and administering annual operating and capital budgets and providing multi-year financial projections; working with state agencies to develop and negotiate tuition rates and receivables balances; working with the Board of Directors and multiple sub committees, providing regular reports and updates, and actively engaging in monthly meetings; and overseeing and managing all strategic and tactical projects as required. Accomplishments include overhauling staffing and budgeting processes, improving relationships with the Department of Education, and improving communication and trust with all campus constituencies.

[Colby-Sawyer College](#) New London, New Hampshire 1/12 to 8/16

Vice President of Finance and Operations / Treasurer. Responsibilities include all aspects of financial operations, facilities, dining services, information technology, library, institutional research, college store, and capital expenditures. Initial appointment included only finance office and IT, with substantial additional responsibilities added. Accomplishments included successfully negotiating bond deal, re-organizing financial budget model, expansion of college operations, transitioning facilities from an outside vendor to inside management, and overseeing capital expansion, including the current construction of the new fine and performing arts building.

[Quinsigamond Community College](#) Worcester, Massachusetts 1/07 to 1/12

Vice President for Administrative Services / Chief Financial Officer. Chief fiscal and administrative officer, overseeing all aspects of the College's fiscal operations, physical plant operations, infrastructure and environment, capital improvements, technology, campus security, auxiliary services, and institutional research & planning. Significant accomplishments include restructuring the internal budget models and reporting processes, both to the internal community and to external constituencies, including the Board of Trustees; overseeing significant investments into the campus infrastructure, involving the expenditure of over \$12 million in various capital initiatives; adding significant financial flexibility to the fiscal operations by more than doubling the level of

unrestricted reserves; reorganized IT department and expanded delivery and investment in IT-related areas; improved working relationship with external agencies, especially various state agencies and elected officials.

Elms College Chicopee, Massachusetts 9/03 to 9/06

Vice President of Finance and Operations. Chief Financial Officer responsible for all business office activities, student accounts, payroll, human resources, information technology, physical plant, dining services, post office, telephone, and bookstore activities. Significant accomplishments included: a complete restructuring of the Business Office and related offices, including Student Accounts and Financial Aid; the introduction of analytical models into the budget and enrollment processes, along with establishing a more formalized, informed, and inclusive budget process; overseeing a conversion of the administrative software system; overhauling the college's investment portfolio and the development of an investment policy statement; and the restoration of financial stability into the college's operating performance.

Daniel Webster College Nashua, New Hampshire 4/98 to 9/03

Vice President of Finance and Operations. Chief Financial Officer responsible for all financial and operational matters of the College, including: cash management, accounts receivable, accounts payable, and payroll; \$22 million operating budget; audit compliance; risk management; oversight of all investment and banking activities; and chief human resource officer. Also, managed physical plant, dining services, post office, payroll, telephone, and bookstore activities. Significant accomplishments included: complete reorganization of Business Office (personnel and policies); change in banking relationship and doubling of line of credit; refinancing of existing long term debt; and restructuring of physical plant, insurance, bookstore, and dining operations.

Lecturer. Business Management Department

Saint Anselm College Manchester, New Hampshire 9/85 to 4/98

Assistant Treasurer. Responsible for financial matters of the College, including: analysis of operating budget (\$45 million); College risk manager, managing all lines of insurance; management of College's public financing (Series 1989, 1993, 1996 and 1998); administration of financial custody and control of College's estates and trusts; supervisory responsibility for communications, campus bookstore, and post office areas; director of investment protocol and supervision of College's long term investment portfolio (\$46 million); and administrative oversight of Human Resources, Dining Services, Financial Aid, Security, and Maintenance departments.

Assistant Professor. Economics and Business Department.

United States Trust Company of New York New York, New York 9/81 to 8/85

Economics Officer: International Economist. Professional responsibilities included analysis of major international economies, preparation of foreign trade and exchange rate forecasts, and country risk analyses. Principal author of publications *International Economic Focus* and *International Statistics*, and contributing writer to department's *Quarterly Economic Outlook*. Frequent speaker at Economic Advisory Service seminars.

Irving Trust Company New York, New York 4/78 to 8/81

Manager, Economic Analysis and Planning Department. Principal responsibilities included overall management, project control, and coordination of department activities – encompassing statistical research section, graphics department, and Bank Library. Other assignments involved serving as the Divisional Controller, administering personnel policies, and serving as the sales/production manager of Irving Trust Company's graphics service, Irving Economic Service.

EDUCATION

Stern School of Business, New York University New York, New York
MBA Finance (June, 1985)

London School of Economics & Political Science London, England
MSc. Economics (June, 1977)

Saint Anselm College Manchester, New Hampshire
BA Economics, cum laude (May, 1975)

OTHER

Board Member, Vice Chair, New Hampshire Higher Education Assistance Foundation (NHHEAF)

Board Member, New Hampshire Health and Higher Education Financing Authority (NH HEFA)